

SMA SOLAR TECHNOLOGY AG

Investor Presentation: ROTH London Conference

Presented by Ulrich Hadding (CFO)

June 19, 2019



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1. Review Q1/2019



EBITDA break-even, Sales of €168 million within Guidance; Managing Board Expects significant Sales and Earnings Growth in H2 2019



Financial Highlights Q1 2019

Top Line

- SMA generated sales of €168m in Q1 2019, below prior year mainly as a result of project postponements in our Large Scale & Project Solutions segment and price pressure

Profitability, Bankability

- Break-even EBITDA of € 0.6m at upper end of guidance despite lower sales and price decline thanks to structural cost savings achieved in Q1.
- Solid balance sheet structure with >40% equity ratio, €290m net cash and €100m credit facility

Outlook 2019

- Cost-saving measures on track
- Based on high product-related order backlog of €233m, Managing Board expects significant sales and earnings growth in H2 2019 and confirms guidance for FY 2019 with sales of €800m to €880m and EBITDA of €20-50m

Strategic Highlights

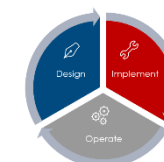
New Products



Strategic Initiatives



SMA Repowering



Q1 Sales Decline 8% mainly Resulting From Projects Shifting into H2 2019



Key Financials (in € million)

	Q1 2018	Q1 2019	Change
MW sold	1,843	1,803	-2%
Sales	183	168	-8%
Home Solutions	40	45	15%
Business Solutions	71	65	-9%
Large Scale & Project Solutions	72	58	-20%
Gross margin	21%	19%	
EBITDA	18	1	-97%
Depreciation	13	11	-14%
EBIT	4	-11	n.m.
Net income	3	-11	n.m.
Free Cash Flow (Adj.)	-3	-17	n.m.
Net CapEx (incl. R&D)	7	6	-9%

	2018/12/31	2019/03/31	Change
Net cash	306	290	-5%
Total assets	989	975	-1%
NWC ratio (in %) ¹	23%	24%	

	2018/2019			
	Q2	Q3	Q4	Q1
Sales	212	180	186	168
Home Solutions	45	52	51	45
Business Solutions	82	67	69	65
Large Scale & Project Solutions	85	61	66	58
Gross margin	27%	20%	-33%	19%
EBITDA	23	10	-120	1

2. Market Intelligence



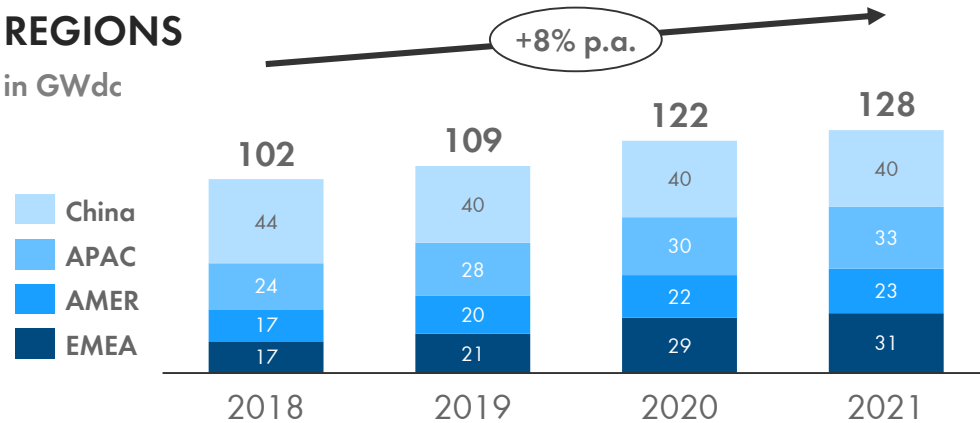
Global PV Installations Expected to Grow in all Regions, Except China



Core Business: PV Installations¹

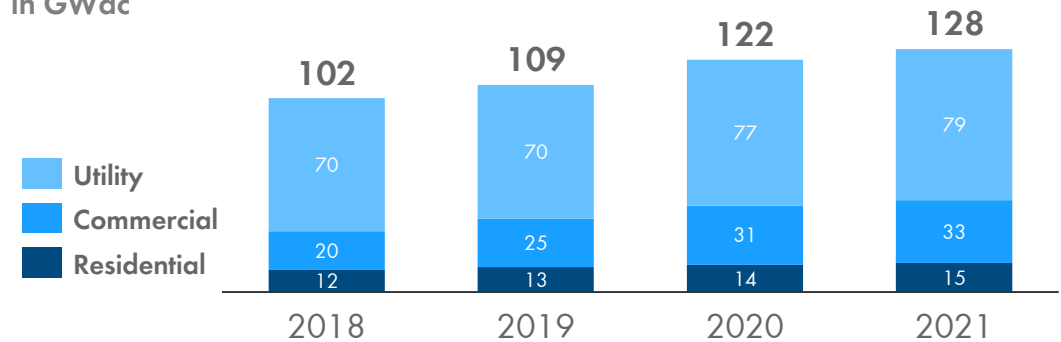
REGIONS

in GWdc



SEGMENTS

in GWdc



New installations

From 2018 on PV installations are expected to show a continuous average growth of 8% p.a.

EMEA

EMEA is most promising region with >20% annual growth. MEA² is expected to add huge potential from 2020.

China

Chinese installations decreased by 16% in 2018. 5-Year-Plan³ ends in 2020, forecast thereafter subject to uncertainty.

Utility

Utility remains largest segment. Most promising markets are U.S., Australia, Japan. While in 2019 most regions are growing in volume and revenue, China is decreasing.

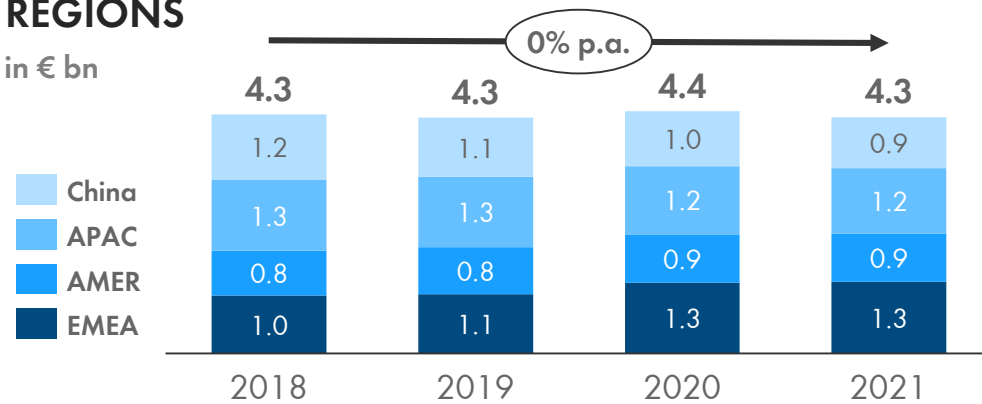
Price Pressure will Largely Erode Growth in PV Installations



PV Inverter Revenue¹

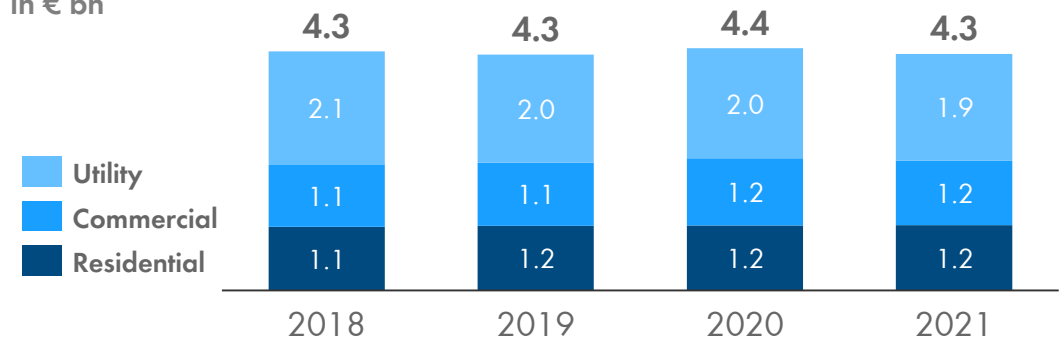
REGIONS

in € bn



SEGMENTS

in € bn



Revenue potential

Price pressure will largely erode volume growth. We expect a stabilization of prices towards 2021.

EMEA

Emerging PV markets in MEA² contribute strongly to growth in EMEA, which is expected to reach 7% p.a.

Americas

Largest country in Americas region remains the USA. Latin America gains importance with revenue growth of 14% p.a.

Segments

Revenue potential for each segment expected to remain rather stable, no significant shift among segments expected.

SMA is the Most Experienced PV System Technology Provider with a Complete Portfolio as well as High Innovation Rate

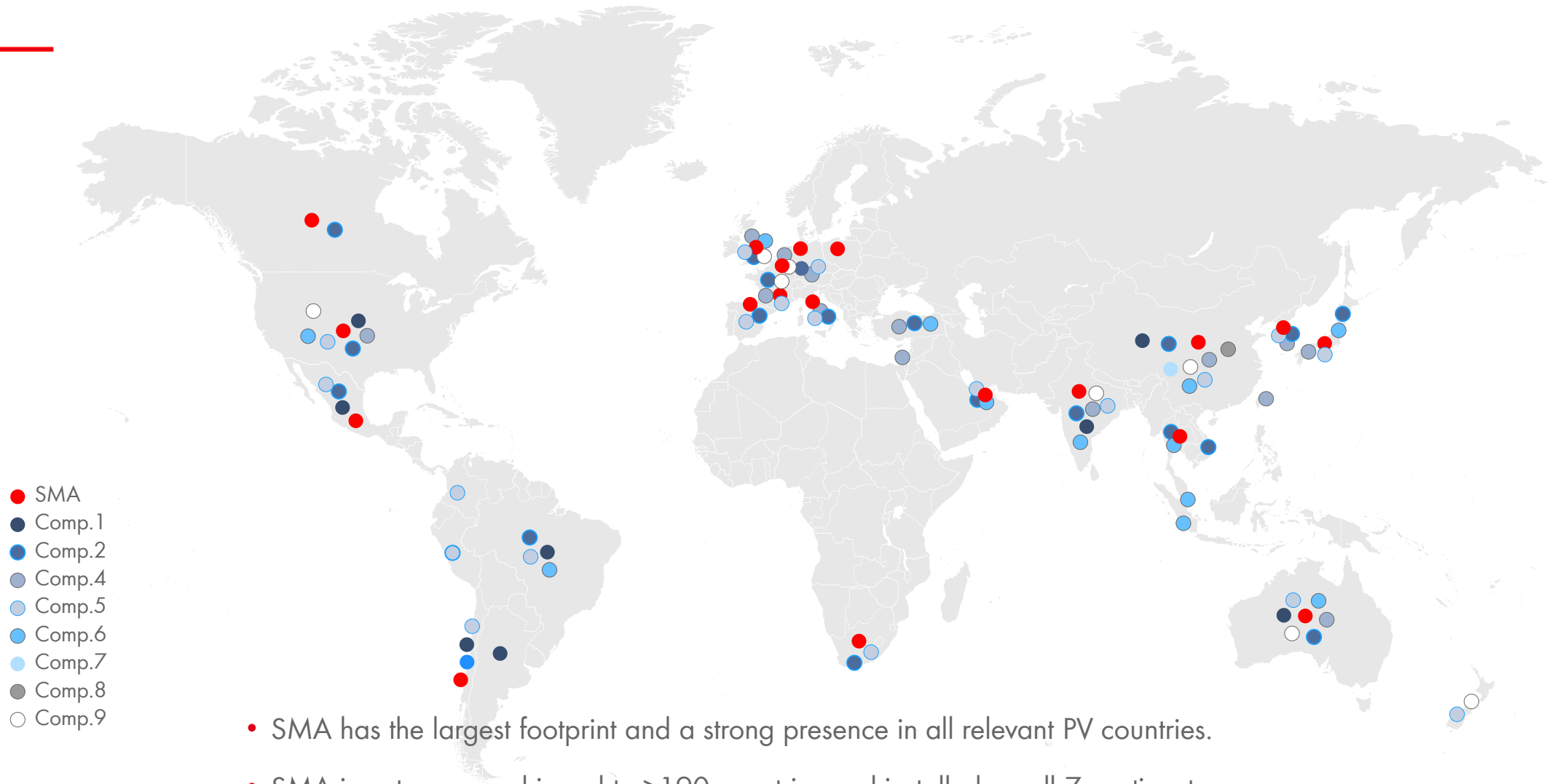


Competitor Environment ¹							
	SMA	Comp.A	Comp.B	Comp.C	Comp.D	Comp.E	Comp.F
Company							
PV = Core business	✓	✓	✗	✓	✓	✓	✗
PV Market Exp. >10 years	✓	✓	✗	✓	✓	✓	✗
Inst. Inverter Cap. >25 GW	✓	✓	✓	✗	✗	✗	✗
Regions							
MLPE ²	✓	✗	✓	✓	✓	✗	✗
String Inverter	✓	✓	✓	✓	✗	✗	✗
Central Inverter	✓	✓	✗	✗	✗	✓	✓
Energy Management	✓	✓	✓	✓	✗	✗	✗
O&M	✓	✗	✗	✗	✗	✗	✗
Regions							
EMEA	✓	✓	✓	✓	✓	✓	✓
Americas	✓	✓	✓	✓	✓	✓	✓
APAC	✓	✓	✓	✓	✓	✓	✓

✓ Applicable/Strong Presence

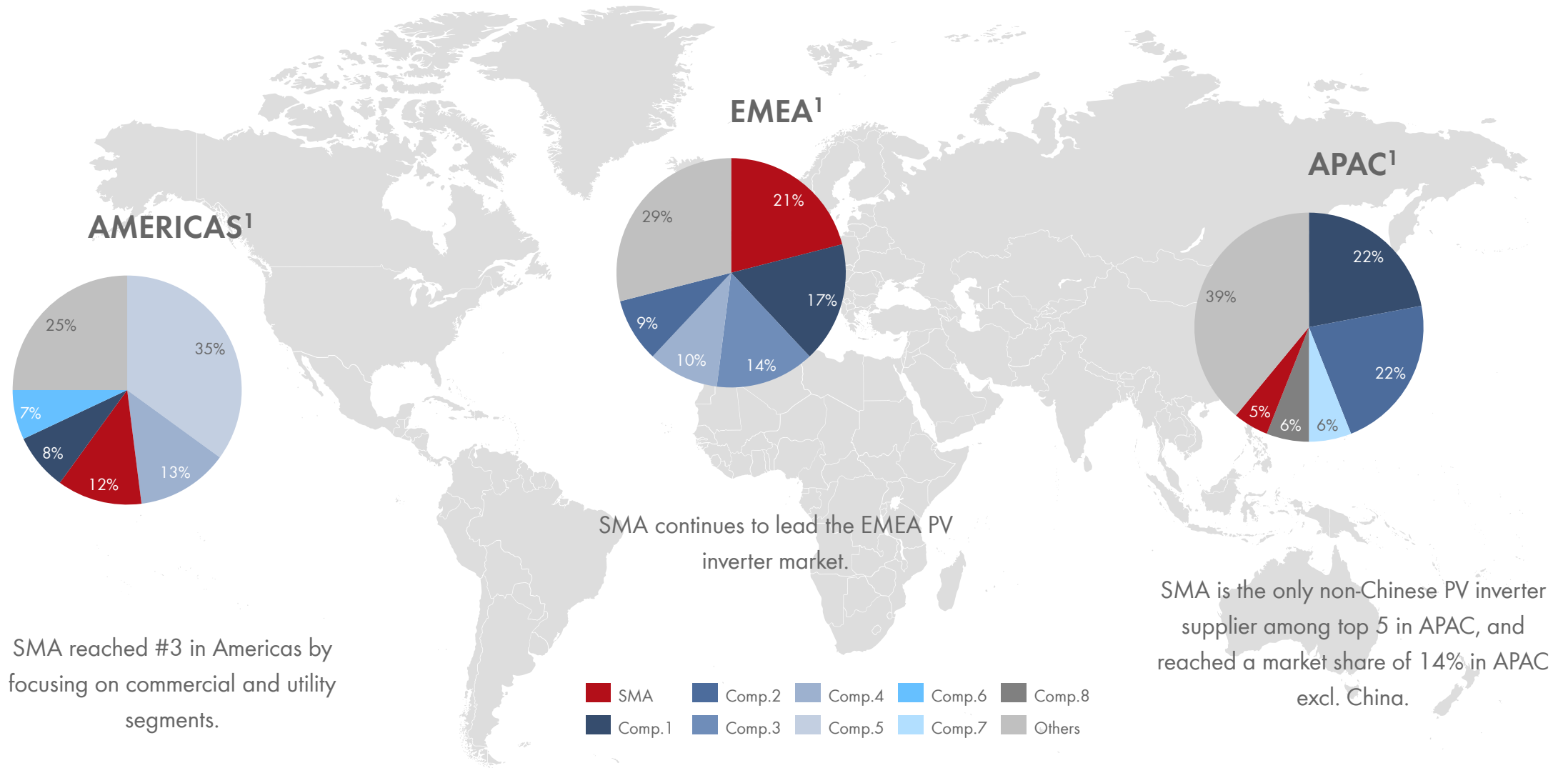
✗ Not applicable/No Presence

SMA is Present in all Important PV Markets and does not Leave the Field to Competition



- SMA has the largest footprint and a strong presence in all relevant PV countries.
- SMA inverters were shipped to >190 countries and installed on all 7 continents.

SMA has held a good market position despite challenges in 2018



3. Positioning



SMA has a Complete Portfolio to Serve all PV Segments



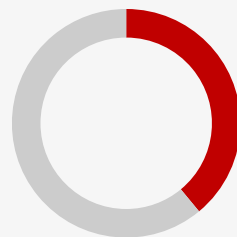
SMA HOME SOLUTIONS



27%
of Group net sales



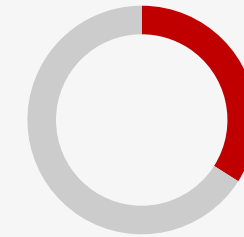
SMA BUSINESS SOLUTIONS



39%
of Group net sales

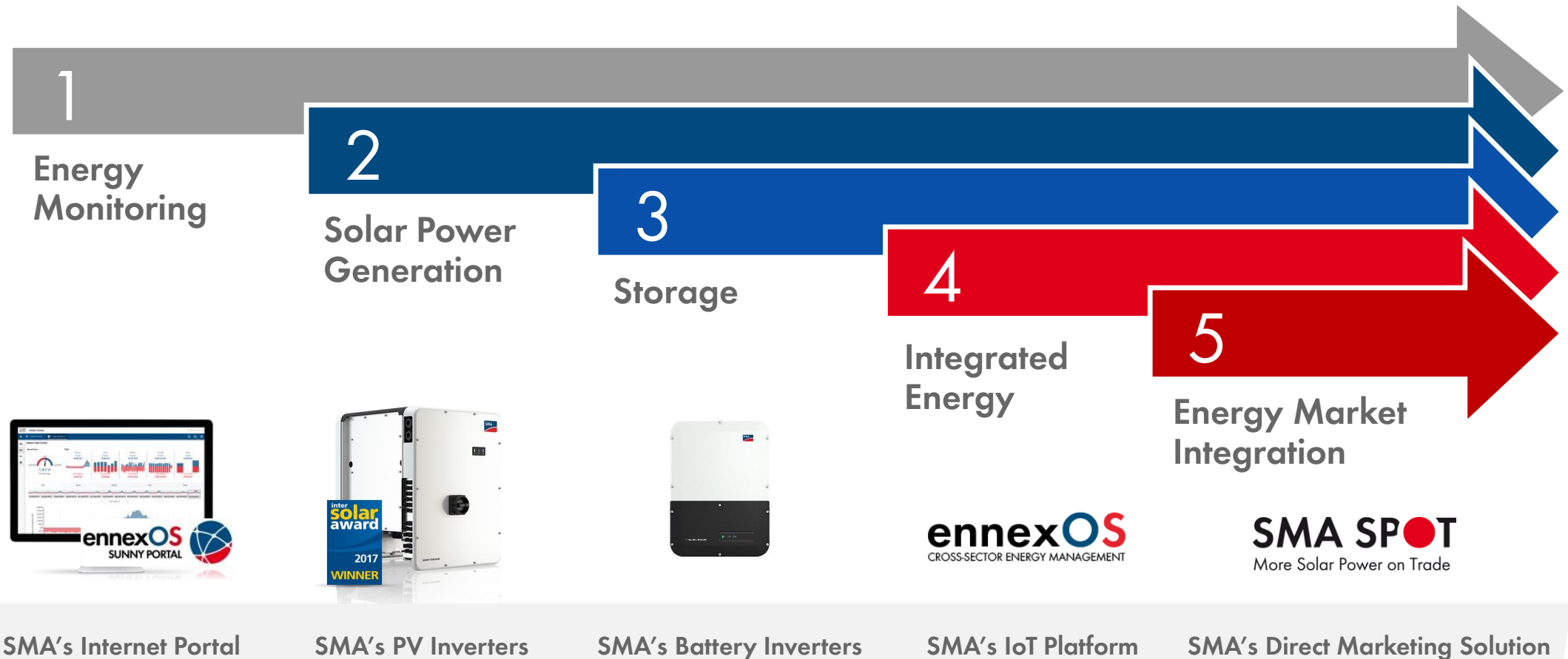


SMA LARGE SCALE & PROJECT SOLUTIONS



34%
of Group net sales

SMA 's Portfolio Covers Every Stage of Energy Integration



SMA will Introduce New Products and Solutions in 2019



Sunny Tripower
• 8–10 kW



Sunny Boy
• 3–6 kW

DC-DC Converter



Sunny Central UP
• 4.6 MW



SMA Energy Systems

- Power class: 5 kW / 250 kW
- Pilot markets: Italy / Germany



**SMA + BYD
Battery Solutions**

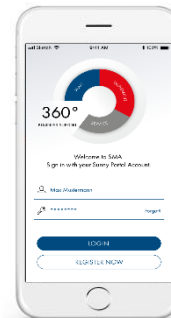
- 5–60 kW
- Securing battery availability



**Sunny Highpower
PEAK3**

- 150 kW, 1,500 V

Installer App



**Medium Voltage
Power Station**

- 4.6 MW

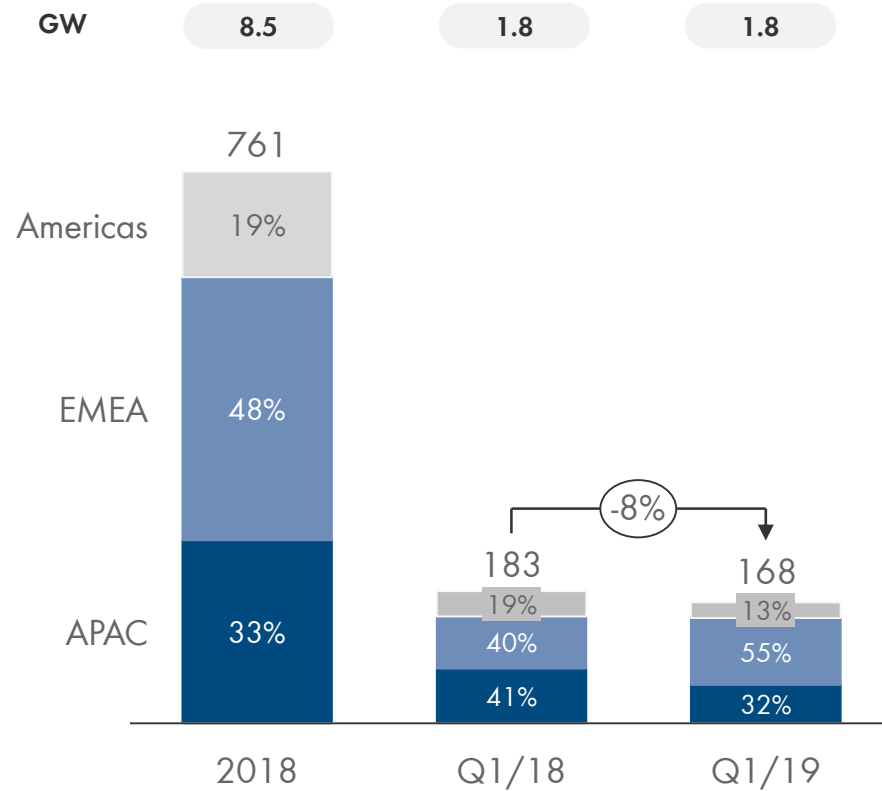
4. Financials & Guidance



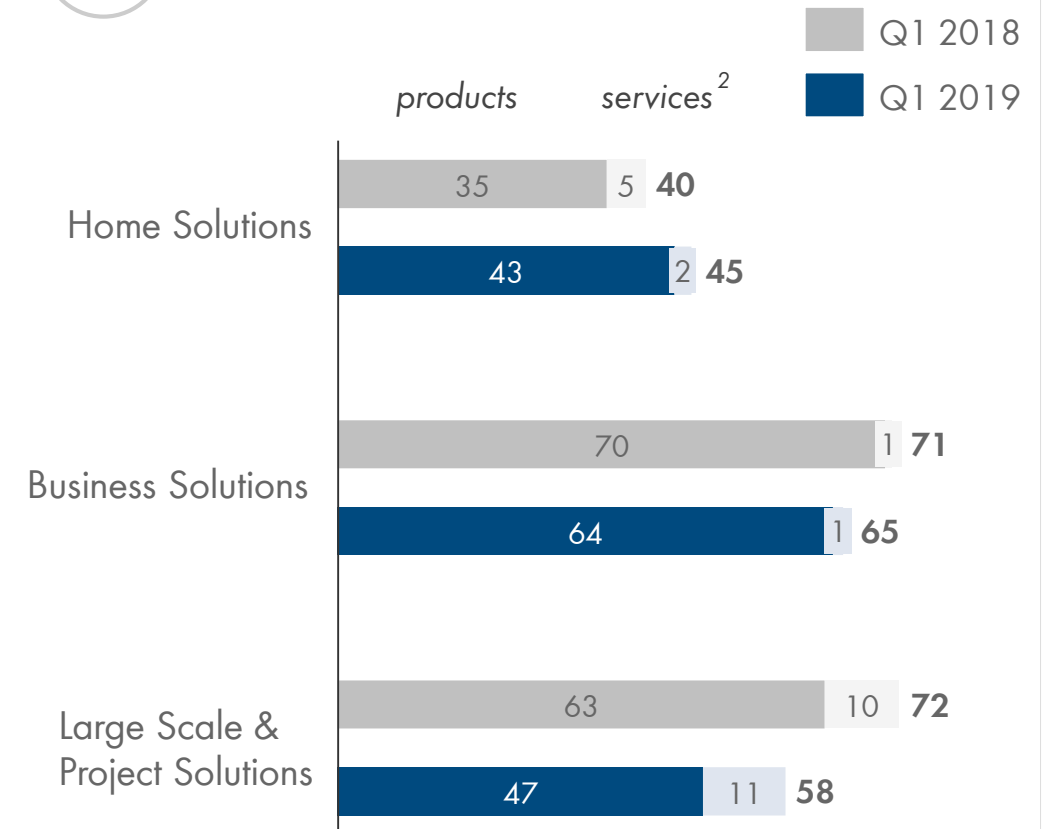
Sales Q1 2019 Grew in EMEA By 28%; Segment Large Scale Projects & Solutions Affected by Project Postponements



Sales (in € million)



Sales by Segment¹ (in € million)



EBITDA Lower in Q1 2019 Mainly Due to Lower Sales Compared to Prior Year



EBITDA (in € million)

Margin

-9%

10%

0%

18

1

-69

2018

Q1 2018

Q1 2019

One-Offs

-86¹

0

1

Depreciation/
Amortization

83²

13

11



EBIT by Segment³ (in € million)

Q1 2018
Q1 2019

Home Solutions

-5

1

Business Solutions

5

0

Large Scale &
Project Solutions

-7

-6

The Net Working Capital Ratio Q1 2019 was High-End of the Range of 19% to 24% Targeted by Management

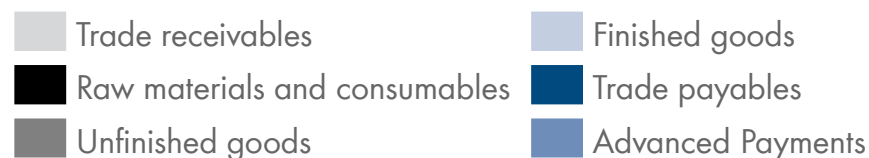
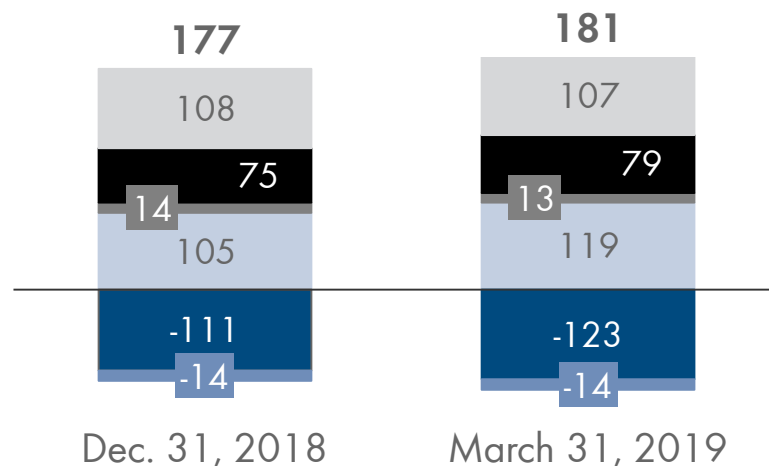


Net Working Capital (in €million)

NWC ratio¹

23%

24%



Group Balance Sheet (in €million)

	2018/12/31	2019/03/31	Change
Non-current assets	283	302 ²	7%
Working capital	302	319	5%
Other assets	80	47	-41%
Total cash	324	307	-5%
Shareholder's equity	424	411	-3%
Provisions ³	157	156	-1%
Trade payables	111	123	11%
Financial liabilities ⁴	18	17	-6%
Other liabilities ³	279	268 ²	-4%
TOTAL	989	975	-1%

Q1 2019 Cash Flow Negatively Effected by the Operating Loss



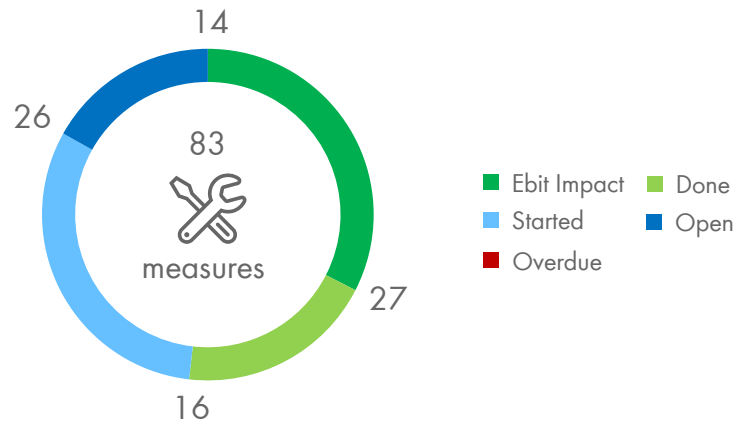
Cash Flow (in € million)

	Q1 2018	Q1 2019
Net Income	3	-11
Gross Cash Flow	21	1
Cash Flow from Operating Activities	4	-11
Net Capex	-7	-6
Free Cash Flow (Adj.)	-3	-17
Net Investments from Securities and Other Financial Assets	-21	7
Acquisitions/ Divestitures	0	0
Free Cash Flow (IFRS)	-24	-10

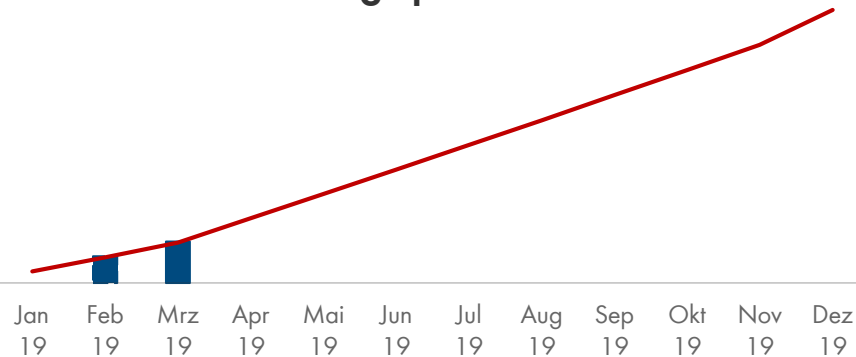
Implementation of Cost-saving Measures is well on Plan



Implementation Status March 2019



Cumulated savings plan 2019



Highlights Q1 2019



Consolidation

- The sale of SMA's Chinese companies to the local management, including the reduction of c. 300 FTE, has been successfully concluded.



Focus

- Ongoing activities to reduce our product platforms/families.



Optimization

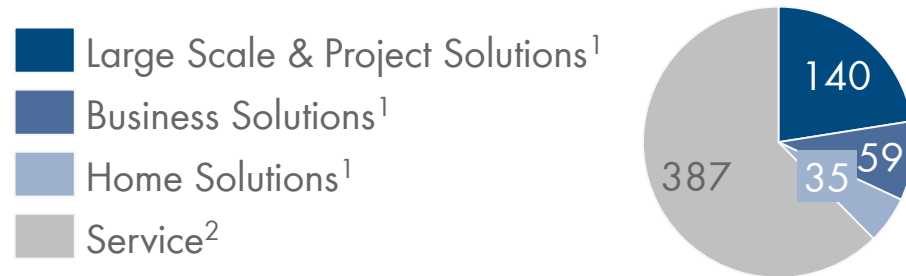
- The reduction of c. 100 FTE in Germany was executed in a social manner through a voluntary severance program. The majority of savings will materialize in H2 2019.

In Q1 2019, Product-related Order Backlog Increased by 33%



Order Backlog by Segment (in €m) and Region (in %)

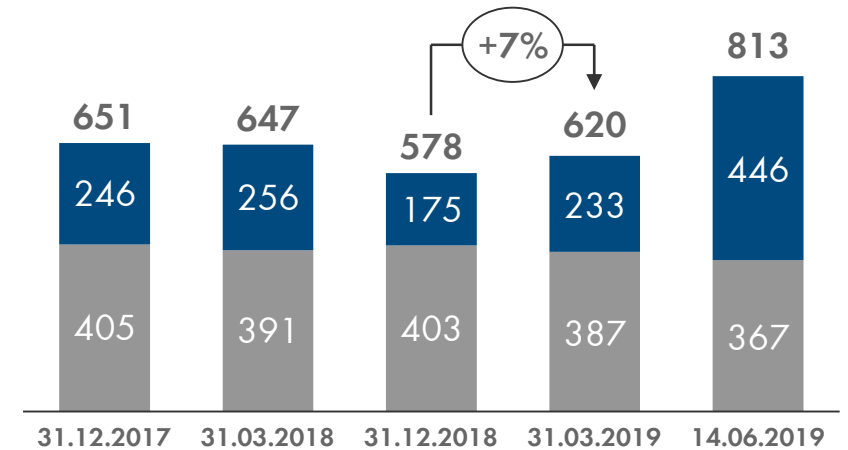
Total order backlog: €620m (March 31, 2019)



Product order backlog by regions (in%)



Order Backlog Development (in € million)



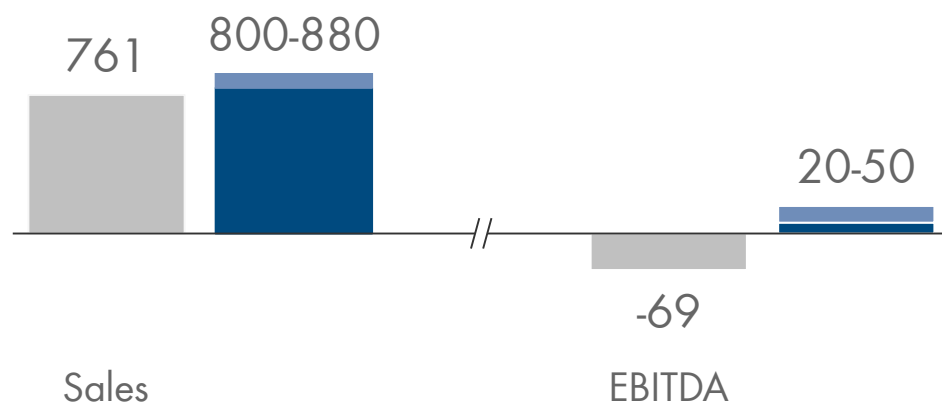
■ Products
■ Service²

> Q1/19 sales and product order backlog secure approximately 50% of 2019 annual sales guidance.

Managing Board Confirms Sales and Earnings Guidance



Guidance 2019 (in € million)



2019

Net Cash	c. €300m
NWC-Ratio	19-24%
CapEx (incl. R&D) ¹	c. €60m
Depreciation / Amortization	c. €50m



Management Comments

- SMA strives to increase market share, especially in the U.S.
- System offerings will address new customer groups.
- Management expects growth in all segments, especially in Large Scale & Project Solutions, and in our storage business.
- In 2019, the digital solution business will still only make limited sales contributions.
- Price pressure remains high in all segments.
- Cost-saving measures are well on track, most measures will be effective already in 2019.

SMA Continues to be a Leading Player in the PV Industry



Investment Highlights

- **Focus:** A leading global specialist for photovoltaics system technology with 75 GW installed base
- **Complete portfolio** to serve all PV segments
- **Global reach:** Present in 18 countries with a strong sales and service infrastructure; serving > 180 countries
- **Award winning production:** CO₂ neutral production with a capacity of 15 GW p.a. in Germany
- **Bankable partner:** > 40% equity ratio and €290m net cash
- **Technological Know-how** & products to benefit from strong growth in future fields such as energy management, storage & repowering
- **Strong partnerships** to create a new energy ecosystem

Strategic Highlights

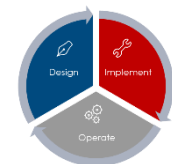
New Products



Strategic Initiatives



SMA Repowering



Back up



Managing Board and Shareholder Structure



Managing Board

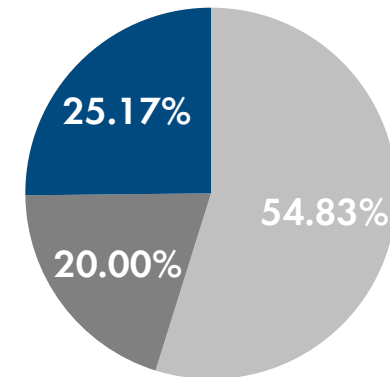


Juergen Reinert
CEO
born 1968
With SMA since 2011
Contract 2024



Ulrich Hadding
CFO
born 1968
With SMA since 2009
Contract 2019

Shareholder Structure¹



- SMA founders, their trusts and families
- Danfoss A/S
- Freefloat

Thank you



SMA Solar Technology AG

Sonnenallee 1
34266 Niestetal, Germany

Tel. +49 561 9522 0
Fax +49 561 9522 100

www.SMA.de
IR@SMA.de